

Recommendation	Subscribe	BACKGROUND			
<b>Price Band</b>	Rs.74-Rs.78	<p>Vishal Mega Mart Limited (VMML) is a prominent player in India's retail sector operating over 645 stores across India offering a variety of apparel and FMCG products catering primarily to the middle and lower middle income consumers. Unlike competitors like DMart, which focuses heavily on FMCG, VMML derives over 50% of its revenue from in-house brands, enabling competitive pricing strategies. Co's strengths position it well within the rapidly expanding Indian retail market, allowing it to capitalize on emerging opportunities while effectively serving its target consumers.</p> <p><b>Objects and Details of the Issue:</b> Book built issue of Rs 8,000.00 cr, entirely an offer for sale of 102.6 cr shares.</p> <p><b>Investment Rationale</b> <b>Focus in non-Metro markets</b>– VMML focuses on affordability and quality which resonates well with its price-sensitive consumers. Unlike many competitors that primarily target metropolitan areas, VMML strategically focuses on smaller cities and rural markets. <b>Asset-Light Business Model:</b> By leasing distribution centers and stores rather than owning them outright, the Co minimizes capex. This asset-light approach allows the Co to focus on operational efficiency and flexibility in scaling its operations. <b>Robust Supply chain with technology integration:</b> VMML has developed an efficient supply chain that ensures timely product availability and effective inventory management. It also employs technology in its operations, including a mobile app and website for online shopping streamlining smooth inventory control systems. <b>Good Financial Performance:</b> Revenues of VMML have grown at a CAGR of 26.3% to Rs.8912 cr during FY22-24. Compared to peers, EBIDTA margins of the Co are better at 14% against 9% of Dmart and 8% of Reliance Retail. Same Store Sales growth also is ahead than peers at 14%. <b>Valuations:</b> VMML is one of the largest organized retail players having large presence in tier-2 and tier-3 Indian towns in India. Aggressive store expansion plans with thrust for both online and offline channels bodes well for the company to drive same store sales growth in the coming years. At the upper price band, the stock is available at 26x its annualized FY2025 EV/EBIDTA, which is at a discount to close peers and large retailers in the value retail space and thus we recommend 'Subscribe' to the issue.</p>			
<b>Bidding Date</b>	11th – 13th Dec, 2024				
<b>Book Running Lead Manager</b>	Kotak , Intensive,JP Morgan,Icici,Jefferies,Morgan Stanley				
<b>Registrar</b>	KFin Tech Limited				
<b>Sector</b>	Retail				
<b>Minimum Retail Application- Detail At Cut off Price</b>					
Number of Shares	190				
Minimum Application Money	Rs. 14,820				
Discount to retail	0				
<b>Consolidated Financials (Rs Cr)</b>	<b>FY23</b>	<b>FY24</b>			
Total Income	7,586	8,912			
EBITDA	1021	1249			
PAT	321	462			
<b>Valuations (FY25A)</b>	<b>UpperBand</b>				
Market Cap (Rs Cr)	35,168				
Adj EPS	1.13				
PE	69x				
EV/ EBITDA	26x				
Enterprise Value (Rs Cr)	34507				
<b>Post Issue Shareholding Pattern</b>					
Promoters	76.0%				
Public/Other	24%				
<b>Offer structure for different categories</b>					
QIB	50%				
Non-Institutional	35%				
Retail	15%				
Post Issue Equity (Rs. in cr)	4508.7				
Issue Size (Rs in cr)	8000				
Face Value (Rs)	1				
Kavita Vempalli Sr Research Analyst (+91 22 6273 8034) <a href="mailto:kavita.vempalli@nirmalbang.com">kavita.vempalli@nirmalbang.com</a>					
<b>Financials</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>H1FY25</b>	
Net Revenues	5,589	7,586	8,912	5,033	
Growth (%)	-	35.7%	17.5%	19.3%	
EBITDA	804	1,021	1,249	668	
EBITDA Margin (%)	14.4%	13.5%	14.0%	13.3%	
Adjusted PAT	203	321	462	254	
EPS	0.45	0.71	1.02	0.56	
ROCE	8.7%	11.2%	13.6%	13.9%	
EV/Sales	6.3	4.6	3.9	3.4	
EV/EBITDA	43.7	34.5	28.1	25.8	
P/E	173.4	109.5	76.1	69.2	

\*Valuations are annualized for H1FY25.

## Company Background

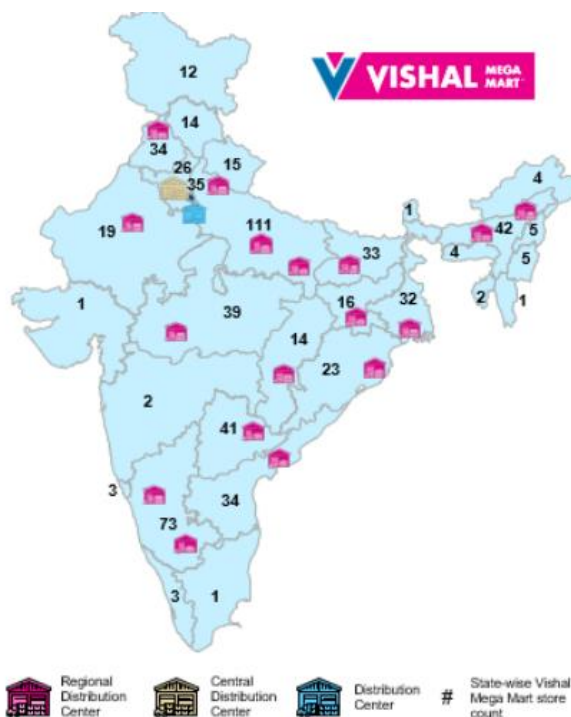
Vishal Mega Mart serves as a one-stop destination for lower and middle income groups in India. It offers a diverse range of merchandise through its portfolio of in-house and third-party brands. The product offerings span three key categories: apparel, general merchandise and FMCG. The Company operates 645 stores along with a mobile application and website for convenient shopping. Maximum stores are in UP and Karnataka Co sells apparels through its own private labels, thus enjoying high gross margins.

Apparel category comprises exclusively of own brands with wide product portfolio ranging across t-shirts, shirts, denim, athletic and leisure wear, night wear, innerwear, western wear, formal wear, and ethnic wear for men, women, children, and infants.

General Merchandize category comprises of own as well as third party brand products ranging across home appliances, crockery and utensils, home products and furnishings, toys, stationery, travel products and footwear, among others.

FMCG category comprises of own and third party brand products across the packaged food, staples and non-food categories.



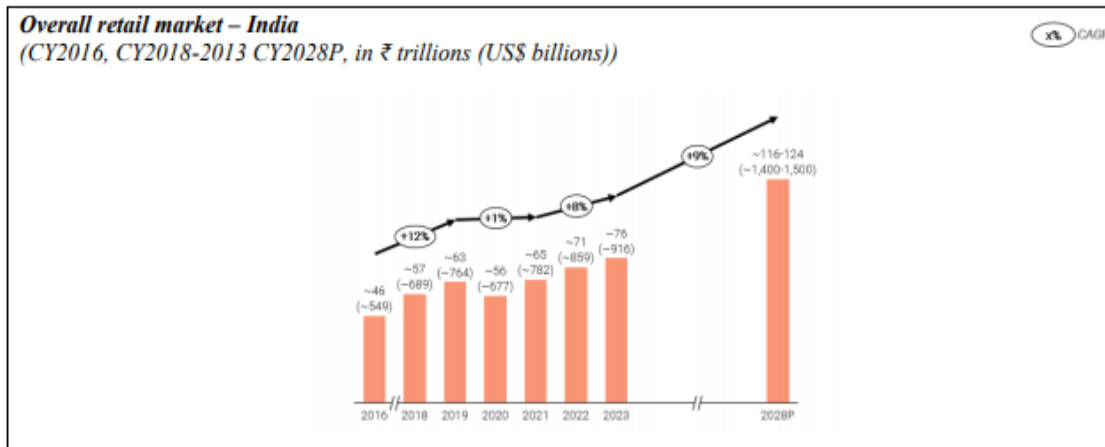


Company has added 69 stores on TTM basis as of 30<sup>th</sup> Sep'24, taking the total store count to 645. It plans to open 90-100 stores every year for the next couple of years. As seen in the above chart, VMML has high concentration in UP with 111 stores and in Karnataka with 73 stores.

## Industry

### 1. India's retail opportunity

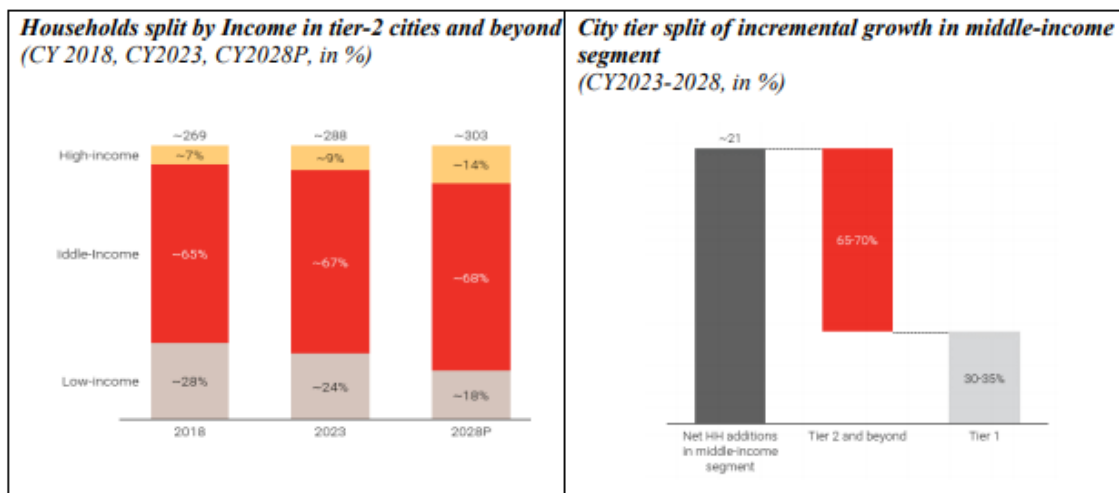
The Indian retail market has demonstrated strong growth, rebounding post-Covid to reach Rs76 tri (approximately US\$916 bn) in CY2023 and growth has been driven by demographic shifts, government initiatives, and changing consumption patterns. A key factor in this expansion has been the rising middle-income segment, whose growing disposable incomes have fueled increased demand for branded products, especially in Tier-2 cities and beyond. These measures have been further supported by advancements in technology, particularly in digital payments and innovations like UPI have simplified transactions, enhanced accessibility to consumer goods, and boosted retail sales.



Source(s): Redseer Research and Analysis; Note(s): Conversion rate: 1 US\$ = ₹83

## 2. Rapid economic growth of Tier-2 cities and beyond

India's economic growth is increasingly fueled by the rise of Tier-2 cities and beyond, supported by industrial decentralization and advancements in technology. Businesses are extending their operations from Tier-1 cities to these underpenetrated markets to tap into their potential and accommodate a more distributed workforce. This shift is driven by lower living costs, stronger family connections, and the growing viability of remote work enabled by technological progress. With greater access to digital platforms, consumers in these regions are becoming more familiar with new products and services, aspiring to adopt higher-tier urban lifestyles.



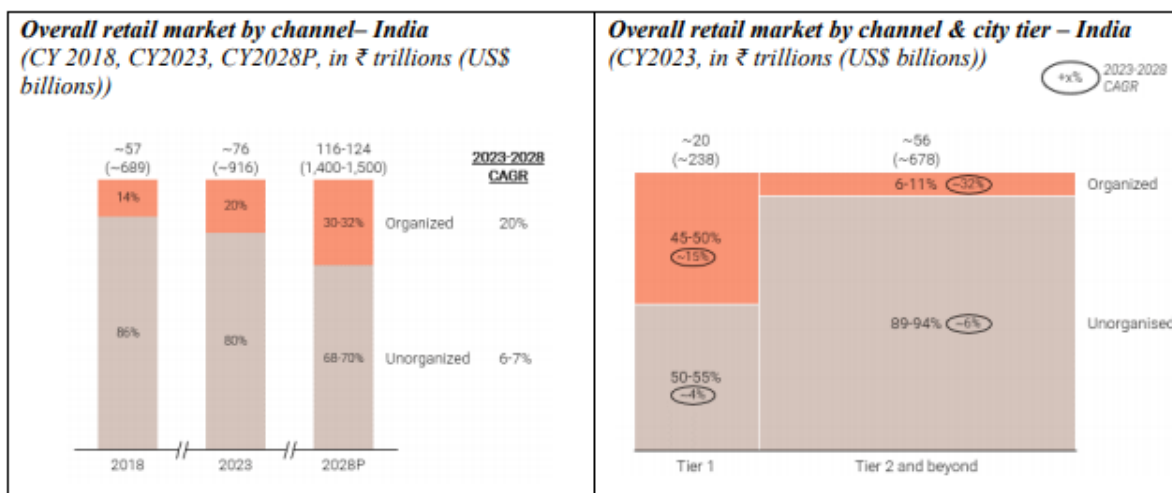
Source: Redseer Research and Analysis; Note: 1. Incomes are calculated based on real wage growth and account for wage inflation

**3. Organized Retail in India**

India’s retail sector is shifting toward greater organization, with Tier-2 cities and beyond driving this transformation. Rising disposable incomes and expanding urbanization are gradually replacing unorganized retail spaces with organized brick-and-mortar stores and online platforms. These two channels are expected to grow synergistically, attracting new consumers and transitioning users from unorganized retail through superior service offerings and operational efficiency. While Tier-2 with a projected growth of approximately 32% CAGR between CY2023 and CY2028, the scope for organized retail expansion is not limited to these regions.

**Key drivers for growth**

1. Better selection at affordable pricing
2. Superior consumer experience
3. Greater degree of agility versus unorganized retail
4. Investments in retail infrastructure
5. Broad-based shift towards e-commerce



Source(s): Redseer Research and Analysis; Note(s): Conversion rate: 1 US\$ = ₹83

## Valuation and Recommendation

VMML is one of the largest organized retail players having large presence in tier-2 and tier-3 Indian towns in India. Aggressive store expansion plans with thrust for both online and offline channels bodes well for the company to drive same store sales growth in the coming years. At the upper price band, the stock is available at 26x its annualized FY2025 EV/ EBITDA, which is at a discount to close peers and large retailers in the value retail space and thus we recommend 'Subscribe' to the issue.

**Good Financial Performance:** Revenues of VMML have grown at a CAGR of 26.3% to Rs.8912 cr during FY22-24. Compared to peers, EBITDA margins of the Co are better at 14% against 9% of Dmart and 8% of Reliance Retail. Same Store Sales growth also is ahead than peers at 14%.

## Peer Comparison

FY24 Figures	Avenue Supremarket Ltd	Trent Ltd	Average	Vishal Mart Ltd
Revenue	50,789	12,375	21,443	11,247
CAGR (FY22-24)	28.0%	65.9%	43.3%	26.3%
EBITDA Margin	8.1%	15.5%	12%	11.1%
SSSG %	10%	NA		14%
Asset Turns (x)	2.6	2.1	2.1	1.0
Wkg Cap Days	34	62	56	11
ROCE (%)	18.1%	38.7%	21.8%	13.6%
ROE (%)	3.0%	36.3%	16.5%	8.2%
Debt/Equity	0.1	1.1	1.1	0.0
EV/EBITDA	60.4	130.3	75.8	28.1
P/E	92.1	137.5	115.4	76.1

Source: Company, NBRR

TTM PE

## Risks

1. Advent of Quick commerce industry is adversely affecting the retail industry.
2. High inflation reducing the consumer spend.

## Financials

### Consolidated Nos

P&L (Rs. Cr)	FY22	FY23	FY24	H1FY25
Net Revenue	5,588.5	7,586.0	8,911.9	5032.51
<b>% Growth</b>	-	<b>36%</b>	<b>17%</b>	<b>19%</b>
Purchases of stock in trade	4,014.6	5,526.3	6,446.1	3612.224
<b>% of Revenues</b>	<b>71.8%</b>	<b>72.8%</b>	<b>72.3%</b>	<b>71.8%</b>
Employee Cost	337.7	431.8	504.7	302.366
<b>% of Revenues</b>	<b>6.0%</b>	<b>5.7%</b>	<b>5.7%</b>	<b>6.0%</b>
Other expenses	432.5	607.4	712.6	449.889
<b>% of Revenues</b>	<b>7.7%</b>	<b>8.0%</b>	<b>8.0%</b>	<b>8.9%</b>
<b>EBITDA</b>	<b>803.7</b>	<b>1,020.5</b>	<b>1,248.6</b>	<b>668.0</b>
<b>EBITDA Margin</b>	<b>14.4%</b>	<b>13.5%</b>	<b>14.0%</b>	<b>13.3%</b>
Depreciation	405.6	461.4	517.3	278.87
Other Income	65.3	32.9	33.2	20.903
Interest	193.8	161.4	143.5	68.416
Share of profit of an associate	0	0	0	0
Exceptional item	0	0	0	0
<b>PBT</b>	<b>269.6</b>	<b>430.5</b>	<b>621.0</b>	<b>341.6</b>
Tax	66.9	109.3	159.02	87.51
<b>Tax rate</b>	<b>25%</b>	<b>25%</b>	<b>26%</b>	<b>26%</b>
Other Comprehensive income	0.0	0.0	0.0	0
<b>Adj. PAT (norm. Tax)</b>	<b>203</b>	<b>321</b>	<b>462</b>	<b>254</b>
<b>% Growth</b>		<b>58%</b>	<b>44%</b>	<b>30.1%</b>
<b>EPS (Post Issue)</b>	<b>0.4</b>	<b>0.7</b>	<b>1.0</b>	<b>0.6</b>

Ratios & Others	FY22	FY23	FY24	H1FY25A
Debt / Equity	0.1	0.03	0.0	0.0
EBITDA Margin (%)	14.4%	13.5%	14.0%	13.3%
PAT Margin (%)	3.6%	4.2%	5.2%	5.0%
ROE (%)	4.2%	6.2%	8.2%	8.6%
ROCE (%)	8.7%	11.2%	13.6%	13.9%

Turnover Ratios	FY22	FY23	FY24	H1FY25A
Debtors Days	0.2	0.2	1.3	1.1
Inventory Days	79.4	71.7	60.0	67.1
Creditor Days	95.4	72.2	50.0	74.5
Asset Turnover (x)	0.7	0.9	1.0	1.1

Valuation Ratios	FY22	FY23	FY24	H1FY25A
Price/Earnings (x)	173.4	109.5	76.1	69.2
EV/EBITDA (x)	44.3	34.5	28.1	26.2
EV/Sales (x)	6.4	4.6	3.9	3.5
Price/BV (x)	7.3	6.8	6.3	6.0

Source: Company Data, NBRR

Balance Sheet (Rs. Cr)	FY22	FY23	FY24	H1FY25
Share Capital	4,503.3	4,506.6	4,508.7	4,508.7
Other Equity	321.9	649.5	1,113.1	1,390.2
Instruments entirely equity in nature	0.0	0.0	0.0	0.0
<b>Networth</b>	<b>4,825.2</b>	<b>5,156.1</b>	<b>5,621.8</b>	<b>5,898.9</b>
<b>Total Loans</b>	<b>497.4</b>	<b>133.5</b>	<b>0.0</b>	<b>0.0</b>
Lease liabilities	1,292.1	1,328.1	1,483.4	1,409.5
Other non-curr liab.	22.4	25.8	31.0	35.3
Trade payable	1,460.6	1,500.8	1,220.0	2,053.4
Other Current Liab	120.3	144.6	149.8	154.5
<b>Total Equity &amp; Liab.</b>	<b>8,218.0</b>	<b>8,288.9</b>	<b>8,506.1</b>	<b>9,551.7</b>
Property, plant and equipment	401.7	463.1	591.8	626.9
Goodwill/investment associates	4,294.8	4,352.2	4,322.0	4,318.9
Other Intangible assets / Right of use	1,117.1	1,145.9	1,307.8	1,229.9
Non Current Financial assets	295.5	316.8	307.6	339.8
Other non Curr. assets	7.4	16.0	4.8	5.0
Inventories	1,216.0	1,490.7	1,465.0	1,849.1
cash and cash equivalents	97.2	45.5	87.0	194.5
Bank balances	118.7	123.7	31.9	25.8
Trade receivables(debtor)	2.3	4.2	31.7	29.0
Loan	0.0	0.0	0.0	0.0
Other Current assets	667.4	330.84	356.5	932.846
<b>Total Assets</b>	<b>8,218.0</b>	<b>8,288.9</b>	<b>8,506.1</b>	<b>9,551.7</b>

Cash Flow (Rs. Cr)	FY22	FY23	FY24	H1FY25
Profit Before Tax	269.6	430.5	621.0	341.6
Provisions & Others	581.2	595.0	626.9	349.2
<b>Op. profit before WC</b>	<b>850.8</b>	<b>1,025.6</b>	<b>1,247.8</b>	<b>690.9</b>
Change in WC	-123.8	-265.6	-268.5	405.9
Less: Tax	-70.0	-124.5	-149.7	-105.0
<b>CF from operations</b>	<b>657.1</b>	<b>635.5</b>	<b>829.7</b>	<b>991.8</b>
Purchase/Sale of fixed assets	-996.8	-1,102.2	-1,172.0	-997.1
Purchase/Sale of Investments	1,054.0	1,348.1	1,049.3	428.3
Interest, dividend and Redemption	-30.0	-68.5	-10.4	-52.7
<b>CF from Investing</b>	<b>27.2</b>	<b>177.3</b>	<b>-133.1</b>	<b>-621.5</b>
Proceeds from Borrowings	22.2	2.2	1.8	0.0
Repayment of non current borrowings	-272.7	-363.9	-133.3	0.0
Repayment of lease liabilities	-266.2	-341.4	-383.1	-194.4
interest & div paid	-193.8	-161.4	-143.5	-68.4
<b>CF from Financing</b>	<b>-710.5</b>	<b>-864.5</b>	<b>-658.2</b>	<b>-262.8</b>
<b>Net Change in cash</b>	<b>-26.2</b>	<b>-51.7</b>	<b>38.4</b>	<b>107.5</b>
Cash & Bank at beginning	123.4	97.2	45.5	87.0
Cash & Bank at end	97.2	45.5	83.9	194.5

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